# IN THE MATTER OF THE ROYAL COMMISSION INTO FAMILY VIOLENCE

#### ATTACHMENT 'MS-3' TO STATEMENT OF MELISSA SKILBECK

Date of Document: 12 October 2015
Filed on behalf of: State of Victoria
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This is attachment 'MS-3' produced and shown to MELISSA SKILBECK at the time of signing her statement on 12 October 2015.

**Attachment MS-3** 

#### **DEPARTMENT OF JUSTICE AND REGULATION**

#### Ministerial portfolios

The Department supports the ministerial portfolios of the Attorney-General, Racing, Emergency Services, Consumer Affairs, Gaming and Liquor Regulation, Police and Corrections.

#### **Departmental mission statement**

The Department of Justice and Regulation provides policy and organisational management focus for the vision of a safe, just, innovative and thriving Victoria, where the rule of law is upheld and rights and responsibilities are respected.

#### Departmental objectives, indicators and outputs

The Department of Justice and Regulation's objectives, indicators and linked outputs are:

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Departmental objectives	Indicators	Outputs
Improving community safety through policing, law	Community feelings of safety during the day	Policing Services
enforcement and prevention	•	Infringement and Orders
activities	Community feelings of safety during the night	Management
	Road deaths (rate per 100 000 registered vehicles)	Enhancing Community Safety
Supporting the rule of law	Total finalisations (national ranking)	Access to Justice and Support Services
	Law reform projects completed	Public Prosecutions
Protecting individual rights and personal identity	Percentage of complaints finalised within 12 months (Victorian Equal Opportunity and Human Rights Commission)	Protecting Community Rights
	Accuracy of the births, deaths and marriages register	
Promoting community safety through effective	Escapes from corrective facilities	Prisoner Supervision and Support
management of prisoners and offenders and provision of opportunities for rehabilitation and reparation	Percentage of community corrections orders completed	Community Based Offender Supervision

Departmental objectives	Indicators	Outputs
Minimising injury and property loss through a coordinated and integrated	Property loss from structure fire (current year dollars per person)	Emergency Management Capability
emergency response	Rate of deaths from emergency events (per million people)	
Promoting responsible industry behaviour and an informed community through	Percentage of licensed venues with rating that is greater than three stars	
effective regulation, education, monitoring and	Responsive Gamblers Help services	Promoting and Protecting Consumer Interests
enforcement	Wagering turnover on Victorian racing as a proportion of the national market	
	Increased access by consumers, tenants and businesses to digital information	

Source: Department of Justice and Regulation

#### Note:

(a) The objective indicator 'Increased access by consumers, tenants and businesses to digital information' renames the 2014-15 objective indicator 'Supporting informed and responsible consumers and traders'. This new wording more clearly describes how Consumer Affairs Victoria is promoting responsible industry behaviour and an informed community.

# Changes to the output structure

The Department of Justice and Regulation has made changes to its output structure for 2015-16 to reflect the machinery of government changes effective from 1 January 2015, as shown in the table below.

2014-15 outputs Privacy Regulation	Reason This output has been transferred to the Department of Premier and Cabinet as a result of the machinery of	2015-16 outputs na
State Electoral Roll and Elections	government changes  This output has been transferred to the Department of Premier and Cabinet as a result of the machinery of government changes	na
Anti-Corruption and Public Sector Integrity	This output has been transferred to the Department of Premier and Cabinet as a result of the machinery of government changes	na
Freedom of Information Commissioner	This output has been transferred to the Department of Premier and Cabinet as a result of the machinery of government changes	na

Table 2.14: Output summary

(\$ million)

( T				
	2014-15	2014-15	2015-16	Variation
	budget	revised	budget <sup>(a)</sup>	%
Policing	2 434.6	2 448.2	2 512.4	3.2
Infringements and Enhancing Community	259.5	247.4	268.1	3.3
Safety				
Supporting Legal Processes and Law Reform	333.6	339.6	335.2	0.5
Personal Identity and Individual Rights	34.1	35.7	32.9	-3.5
Enforcing and Managing Correctional Orders	1 095.4	1 041.0	1 221.7	11.5
Supporting the State's Fire and Emergency	933.1	947.8	955.4	2.4
Services				
Industry Regulation and Support	239.3	244.8	252.5	5.5
Total	5 329.7	5 304.5	5 578.2	3.3

Source: Department of Justice and Regulation

Note:

#### **Amounts available**

The following tables detail the amounts available to the Department from Parliamentary authority and income generated through transactions.

Table 2.15 outlines the Department's income from transactions and Table 2.16 summarises the sources of Parliamentary authority available to the Department to fund the provision of outputs, additions to net asset base and payments made on behalf of the State.

<sup>(</sup>a) This includes funding to commence the recruitment of 450 additional career firefighters.

Table 2.15: Income from transactions

(\$ million)

	2013-14	2014-15	2014-15	2015-16
	actual <sup>(a)(b)</sup>	budget <sup>(b)</sup>	revised <sup>(c)</sup>	budget <sup>(c)</sup>
Output appropriations	5 093.7	5 233.8	5 141.2	5 428.2
Special appropriations	133.5	73.8	49.9	1.4
Interest	56.7	67.3	62.3	71.8
Sale of goods and services	15.6	16.6	17.0	17.5
Grants	54.1	48.7	54.1	54.9
Fair value of assets and services received free of charge or for nominal consideration	14.9			••
Other income	31.7	11.5	20.4	22.6
Total income from transactions	5 400.2	5 451.8	5 344.9	5 596.4

Sources: Departments of Justice and Regulation, and Treasury and Finance

#### Notes:

- (a) The 2013-14 actual includes the Courts output which was transferred to Courts under machinery of government changes effective from 1 July 2014.
- (b) Figures for 2013-14 and 2014-15 budget reflect the operations of the former Department of Justice included in the 2013-14 Financial Report or the 2014-15 Budget, which do not include the impact of machinery of government changes effective from 1 January 2015.
- (c) The 2014-15 revised and 2015-16 budget reflect the full impact of machinery of government changes effective from 1 January 2015.

Table 2.16: Parliamentary authority for resources

(\$ million)

(3 111111011)			
	2014-15	2014-15	2015-16
	budget <sup>(a)</sup>	revised <sup>(b)</sup>	budget <sup>(b)</sup>
Annual appropriations	5 802.5	5 398.2	5 557.3
Provision of outputs	5 009.0	4 805.4	5 157.5
Additions to the net asset base	739.1	538.4	345.3
Payments made on behalf of the State	54.5	54.5	54.5
Receipts credited to appropriations	189.8	206.6	200.8
Unapplied previous years appropriation	51.7	224.2	130.3
Provision of outputs	35.7	129.9	70.5
Additions to the net asset base	16.0	94.3	59.8
Accumulated surplus – previously applied appropriation	5.9	34.2	
Gross annual appropriation	6 049.9	5 863.2	5 888.4
Special appropriations	96.2	68.4	11.2
Trust funds	149.9	159.5	172.6
Total parliamentary authority	6 296.0	6 091.0	6 072.1

Sources: Departments of Justice and Regulation, and Treasury and Finance

#### Notes:

<sup>(</sup>a) Figures for 2014-15 budget reflect the operations of the former Department of Justice included in the 2014-15 Budget, which do not include the impact of machinery of government changes effective from 1 January 2015.

<sup>(</sup>b) The 2014-15 revised and 2015-16 budget reflect the full impact of machinery of government changes effective from 1 January 2015.

#### **Policing**

This output group reports on activities relating to the provision of effective police and law enforcement services that aim to prevent, detect, investigate and prosecute crime, and promote safer road user behaviour. It focuses on activities which enable Victorians to undertake their lawful pursuits confidently, safely and without fear of crime.

This output group contributes to the Department's objective of improving community safety through policing, law enforcement and prevention activities.

			2014-15		
Major outputs/deliverables	Unit of	2015-16	expected	2014-15	2013-14
Performance measures	measure	target	outcome	target	actual

#### **Policing Services**

Victoria Police strives to reduce violence and crime through law enforcement, judicial support, community assistance, guidance and leadership.

The output reflects the Government's focus on reducing the overall incidence and fear of crime and enhancing the safety of individuals and families.

Quantity		1.0			
Community calls for assistance to	number	850 000	855 580	800 000	811 619
which a Victoria Police response is					
dispatched					
The 2014-15 expected outcome is higher tha western police regions.	n the 2014-15	target due to incre	eases in calls for	assistance in E	astern and

western police regions.

The 2015-16 target has been amended to reflect changes in methodology to include statewide data.

Crimes against property – excluding number ≤4 300 4 361.0 ≤4 667.1 4 583.3 family violence related crime (rate per 100 000 population)

As of 1 January 2015 the Crime Statistics Agency (CSA) has been responsible for publishing crime statistics. The counting methodology applied by the CSA differs from that previously applied by Victoria Police until 31 December 2014. The main differences are:

- (1) the CSA has reclassified a number of offences, resulting in a redistribution across major offence categories; and
- in calculating rates, the CSA uses different estimated resident population figures from those historically used by Victoria Police.

The results for this performance measure utilising the methodology previously applied by Victoria Police have been presented in Attachment A: 'Output performance measures for review by the Public Accounts and Estimates

Committee'

The 2014-15 expected outcome is lower than the 2014-15 targets due to a lower rate of non-family violence property crime than was initially projected. The 2015-16 target has been amended to reflect the downward trend over the past two years of the rate of crimes against property for non-family related crime.

Major outputs/deliverables Performance measures	Unit of measure	2015-16 target	2014-15 expected outcome	2014-15 target	2013-14 actual
Crimes against property – family violence related crime (rate per 100 000 population)	number	≥140.0	142.3	≥95.2	136.9

As of 1 January 2015 the Crime Statistics Agency (CSA) has been responsible for publishing crime statistics. The counting methodology applied by the CSA differs from that previously applied by Victoria Police until 31 December 2014. The main differences are:

- (1) the CSA has reclassified a number of offences, resulting in a redistribution across major offence categories; and
- (2) in calculating rates, the CSA uses different estimated resident population figures from those historically used by Victoria Police.

The results for this performance measure utilising the methodology previously applied by Victoria Police have been presented in Attachment A: 'Output performance measures for review by the Public Accounts and Estimates Committee'.

The 2014-15 expected outcome is higher than the 2014-15 target due to increased reporting of family violence incidents to Victoria Police. The 2015-16 target has been amended accordingly.

Crimes against the person –	number	≤650	659.5	≤653.8	654.8
excluding family violence related					
crime (rate per 100 000 population					

As of 1 January 2015 the Crime Statistics Agency (CSA) has been responsible for publishing crime statistics. The counting methodology applied by the CSA differs from that previously applied by Victoria Police until 31 December 2014. The main differences are:

- (1) the CSA has reclassified a number of offences, resulting in a redistribution across major offence categories; and
- in calculating rates, the CSA uses different estimated resident population figures from those historically used by Victoria Police.

The results for this performance measure utilising the methodology previously applied by Victoria Police have been presented in Attachment A: 'Output performance measures for review by the Public Accounts and Estimates Committee'.

# Crimes against the person – family number violence related crime (rate per 100 000 population) ≥475.0 513.9 ≥323.0 481.9

As of 1 January 2015 the Crime Statistics Agency (CSA) has been responsible for publishing crime statistics. The counting methodology applied by the CSA differs from that previously applied by Victoria Police until 31 December 2014. The main differences are:

- (1) the CSA has reclassified a number of offences, resulting in a redistribution across major offence categories; and
- (2) in calculating rates, the CSA uses different estimated resident population figures from those historically used by Victoria Police.

The results for this performance measure utilising the methodology previously applied by Victoria Police have been presented in Attachment A: 'Output performance measures for review by the Public Accounts and Estimates Committee'.

The 2014-15 expected outcome is higher than the 2014-15 target due to an increased reporting of family violence incidents to Victoria Police. The 2015-16 target has been amended accordingly.

# Number of alcohol screening tests number 1 100 000 1 100 000 1 100 000 1 150 524 conducted by booze and drug buses

This performance measure renames the 2014-15 performance measure 'Number of alcohol screening tests conducted' for increased clarity and to better reflect that this measure only counts tests conducted by booze and drug buses, and excludes tests undertaken by highway patrol units that are managed by the police regions. The new measure reports on the same activity as the previous measure but the description has been amended for increased clarity.

Major outputs/deliverables Performance measures	Unit of measure	2015-16 target	2014-15 expected outcome	2014-15 target	2013-14 actual
Number of prohibited drug screening tests conducted by booze and drug buses and highway patrol units	number	100 000	80 000	40 000	42 780

This performance measure renames the 2014-15 performance measure 'Number of prohibited drug screening tests conducted' to clarify that, unlike alcohol testing, this measure includes all drug tests conducted within Victoria Police, including booze and drug buses as well as tests undertaken by highway patrol units that are managed by the police regions. The new measure reports on the same activity as the previous measure but the description has been amended for increased clarity. The 2014-15 expected outcome is higher than the 2014-15 target as there were approximately 38 664 additional drug tests conducted, which were funded through the Transport Accident Commission (TAC). The 2015-16 target reflects funding from the TAC for additional tests.

Police record checks conducted to number 635 000 nm nm nm contribute to community safety

This performance measure replaces the 2014-15 performance measure 'Criminal history checks conducted to contribute to community safety' to better reflect what is being measured. This performance measure includes checks other than 'criminal history' such as property related crime reports and accident record checks.

For 2015-16, the performance measure also includes two additional categories including:

- security checks (related to law enforcement and to support the court process); and
- continuous checks (such as Victorian Institute of Teaching and Taxi Services Commission registration).

Quality					
Proportion of community satisfied with policing services (general satisfaction)	per cent	. <b>75</b>	78.5	70	76.9

The 2014-15 expected outcome is higher than the 2014-15 target due to the ongoing work within Victoria Police to increase community satisfaction with police services. The 2015-16 target has been adjusted accordingly.

Proportion of drivers tested who comply with alcohol limits	per cent	99.5	99.5	99.5	99.8
Proportion of drivers tested who comply with posted speed limits	per cent	99.5	99.5	99.5	99.9
Proportion of drivers tested who return clear result for prohibited drugs	per cent	93	92	90	92.2

The 2015-16 target has been increased due to a stronger focus on general deterrent strategies.

per cent	92	92	92	92.7
per cent	85	88.8	83	86.1
	•			

The 2014-15 expected outcome is higher than the 2014-15 target due to the ongoing work within Victoria Police to increase community confidence in police services. The 2015-16 target has been adjusted accordingly.

Timeliness					
Proportion of crimes against the	per cent	≥40	41.2	36	37.5
person resolved within 30 days					•

The 2014-15 expected outcome is higher than the 2014-15 target is due to an increase in clearance rates in crimes against the person resolved within 30 days. The 2015-16 target has been amended accordingly.

The 2014-15 expected outcome is higher than the 2014-15 target due to increasing clearance rates in property crime. The 2015-16 target has been amended accordingly.

Cost

Total output cost

\$ million

2 512.4

2 448.2

2 434.6

2 291.0

The 2015-16 target is higher than 2014-15 target due to the incremental indexation for frontline policing services and additional funding provided as part of the 2015-16 Budget including custody officers to manage prisoners in police cells.

# **Infringements and Enhancing Community Safety**

This output group reports on activities relating to the fair and effective enforcement of judicial fines, court orders and warrants, and processing of traffic and other infringement notices.

It also reports on prevention activities aimed at enhancing community safety through the implementation of strategies to support local community engagement in crime prevention activities.

This output group contributes to the Department's objective of improving community safety through policing, law enforcement and prevention activities.

			2014-15		
Major outputs/deliverables	Unit of	2015-16	expected	2014-15	2013-14
Performance measures	measure	target	outcome	target	actual

#### **Enhancing Community Safety**

This output delivers programs that focus on enhancing community safety.

The Working with Children Check unit (WWCCU), through the administration of the *Working with Children Act 2005*, aims to reduce the incidence of sexual and physical offences against children by only allowing Victorian adults who pass the working with children check to work with children.

The Community Crime Prevention Program supports local communities in identifying and addressing local crime issues.

Consistent with Victoria's commitment to the Aboriginal Justice Agreement, other initiatives undertaken focus on crime prevention and reducing reoffending of Koories in the criminal justice system.

Quantity  Diversion initiatives established to support the Koorie community	number	35	35	35	35.7
This performance measure renames the 2014 support the Koori community'. The performar been amended for increased clarity.	-15 performand nce measure rep	ce measure 'Crime p ports on the same a	revention ini ctivity as the	tiatives establish previous measur	ed to e but has
Number of Working with Children Checks processed	number (000)	200–250	225	200–250	223.9
Quality					
Community Crime Prevention grant payments made against completion of milestones in funding agreement	per cent	100	100	100	100
Working with Children Checks: Assessment issued within three days of receiving CrimTrac clear notification	per cent	98	nm.	nm	nm

This performance measure replaces the 2014-15 performance measure 'Issuing of Working with Children Check assessments in accordance with the Working with Children Act 2005'. The new performance measures provide improved transparency of the WWCCU's operations.

Major outputs/deliverables Performance measures	Unit of measure	2015-16 target	2014-15 expected outcome	2014-15 target	2013-14 actual
Working with Children Checks: Negative notices issued within three days of receiving the delegate's decision This performance measure replaces the 20 assessments in accordance with the Workin improved transparency of the WWCCU's op	ng with Children A	e measure 'Issui ct 2005'. The ne	nm ng of Working w w performance	nm ith Children Ch measures provi	nm eck de
Cost	OCTAN AND AND AND AND AND AND AND AND AND A				
Total output cost	\$ million	38.9	37.5	38.1	45.4

## **Infringement and Orders Management**

This output reports on activities relating to the management of traffic and other infringement notices, the confiscation of assets obtained through criminal activity and enforcement action by the Office of the Sheriff.

These activities serve as an administrative method for dealing with minor criminal offences, where a person alleged to have committed an offence has the option of paying a fixed penalty rather than going to court. The fixed penalty is intended to serve as a deterrent.

	•				
Quantity					
Infringement notices processed	number (million)	2.9–3.1	3.2	2.8-3.0	3.06
The 2014-15 expected outcome is higher the	an the 2014-15 t	arget due to the	impact of fixed i	oad safety can	neras.
Warrants actioned	number	995 000	1 060 000	995 000	964 043
The 2014-15 expected outcome is higher the operational efficiencies and targeted enforc	an the 2014-15 t ement activity.	arget due to imp	proved business p	rocesses, enha	nced
Quality			<del></del>		
Prosecutable images	per cent	93	96	93	96.3
Timeliness			•		
Clearance of infringements within 180 days	per cent	75	75	75	74.3
Confiscated assets sold or destroyed within 90 days	per cent	85	85	85	97.2
This performance measure renames the 201 cycle'. The new measure reports on the same clarity.	4-15 performance activity as the	ce measure 'Asse previous measur	ets converted wit e but has been a	hin 90 day conv mended for inc	version reased
Cost					
Total output cost  The 2014-15 expected outcome is lower than with milestones for the camera replacement 2015-16 target is higher than the 2014-15 ta announced in previous budgets including the	program and so rget due to carr	oftware developn yover from 2014	nent for reverse f -15 and increasir	facing cameras ng funds for init	. The

## **Supporting Legal Processes and Law Reform**

This output group relates to the provision of services that support legal processes and law reform.

Services that support legal processes include legal aid, prosecution services, community mediation services, support for victims of crime and the delivery of independent, expert forensic medical services to the justice system.

Other services in this output group include legal policy advice to government, law reform, implementation of new or amended legislation and the provision of legal advice to the Government.

This output group contributes to the Department's objective of supporting the rule of law.

			2014-15		
Major outputs/deliverables	Unit of	2015-16	expected	2014-15	2013-14
Performance measures	measure	target	outcome	target	actual

#### **Access to Justice and Support Services**

This output delivers a broad range of services such as the provision of legal and law reform advice, management of Native Title legislation and claims, and access to justice and support services for the Victorian community including legal aid, forensic medical and scientific services, medico legal advice, support for victims and the prevention and early resolution of legal problems.

Quantity	number			-	
Clinical forensic medical services Victorian Institute of Forensic Medicine (VIFM)		2 100– 2 500	2 250	2 100– 2 500	2 201
Community Legal Education and Information Services Victoria Legal Aid (VLA)	number	145 000	139 096	90 000	112 020

The 2014-15 expected outcome is higher than the 2014-15 target due to increases in information services proved by Legal Help, combined with the implementation of the new triage model across VLA. VLA now provides a more targeted approach whereby it provides less resource intensive services to appropriate clients earlier (such as information or referrals) and more resource intensive services (such as grants or legal advice) to those most in need.

The 2015-16 target has been increased accordingly to reflect this targeted approach.

Community education and	number	80	80	60	156
consultation sessions conducted by					
Victorian Law Reform Commission					
(VLRC)					

The 2014-15 expected outcome is higher than the 2014-15 target due to a higher number of community consultations and a higher than forecast number of community education sessions conducted.

The 2015-16 target has been revised upwards to reflect the expected increase in community education sessions conducted and the expansion of the Schools Program.

Dispute resolution services	number	21 500	21 500	21 500	20 216
provided in the Dispute Settlement					
Centre of Victoria (DSCV)					

Major outputs/deliverables Performance measures	Unit of measure	2015-16 target	2014-15 expected outcome	2014-15 target	2013-14 actual
Duty lawyer services (VLA)  The 2014-15 expected outcome is higher that services driven by increased police initiations 2015-16 target has been increased according	number in the 2014-15 s and increased	80 000 target due to an ii	79 696	74 000	71 944
Grants of legal assistance provided by VLA  The 2014-15 expected outcome is higher tha assistance to VLA's (in-house) staff practice.	number n the 2014-15 The 2015-16 to	34 900 target due to an in arget has been incl	34 099 acrease in appro reased according	33 000 vals for grants gly.	33 463 of legal
Groups in negotiation towards resolution of Native Title claims	number	2	2	2	2
Law reform projects conducted by VLRC	number	3	3	3	5
Legal advice and minor assistance for clients (VLA) The 2014-15 expected outcome is higher than Legal Help telephone service. The 2015-16 ta	number n the 2014-15 t rget has been i	52 000 target due to an in increased accordin	51 500 crease in legal a	47 000 dvice provided	46 178
Medico-legal death investigations (VIFM)  The 2014-15 expected outcome is higher than with clinicians on the reportability of deaths to Office.	number on the 2014-15 t following the in	5 000— 5 300 target due to the fi atroduction of VIFM	6 100 low-on impact oj A's Coronial Adn	5 000— 5 300 fimproved eng nissions and En	6 030 agement quiries
Number of unique clients who accessed one or more of VLA's legal services	number	84 000	nm	nm	nm
This new performance measure for 2015-16 h provided by VLA and to provide a more accure performance measure provides information a duty lawyer services and grants of legal assist	ate measure ov bout clients wl	ver time of clients' ho access one or m	access to legal s nore of VLA's adv	ervices. The ne	w
Provision of expert forensic medical and scientific evidence in court (VIFM)  The 2014-15 expected outcome is lower than forensic and scientific evidence in the courts.	number the 2014-15 ta	250	200 er than anticipat	250 ed demand for	211 expert
Victims receiving a service from the Victims of Crime Helpline, Victims Assistance and Counselling Program and Victims Register  The 2014-15 expected outcome is higher than referrals received by the Helpline.	number the 2014-15 to	21 000	23 000	21 000	11 468

D. (	Unit of	2015-16	expected	2014-15	2013-14
Performance measures	measure	target	outcome	target	actual
Audited medico-legal death investigation reports with no	per cent	95	95	95	89.7
significant diagnostic errors (VIFM)  This performance measure renames the 2014 quality audit (VIFM)'. The performance measuremended for increased clarity.	-15 performan ire reports on	nce measure 'Vict the same activity	orian Institute of as the previous	<sup>F</sup> Forensic Medi measure but h	icine as been
Client satisfaction with quality of legal advice provided (VGSO)  The 2015-16 target for this performance means.	per cent	85 increased to refle	82 ect expected imp	80 roved perform	78 ance.
Overall client satisfaction rate (DSCV)  This new performance measure for 2015-16 h	per cent	85	nm	nm	nm f services
provided by DSCV. The new performance mea and satisfaction with a range of DSCV service:	sure provides	information from	client feedback	that reflects th	ne quality
Settlement rate of mediation (DSCV)	per cent	85	nm	nm	nm
This new performance measure for 2015-16 h provided by DSCV. The new performance means in an agreement between parties.	nas been introd Isure provides	duced to provide information abo	a broader report ut the percentag	ing coverage o e of mediations	f services s that result
Teachers and students who are	per cent	85	nm	nm	nm
satisfied with education programs delivered by VLRC					
satisfied with education programs delivered by VLRC  This performance measure replaces the 2014 consultation/education process (VLRC)'. The well as to more appropriately capture the persurvey of schools.	new performa	nce measure has	been amended f	or increased cl	arity, as n its yearly
delivered by VLRC  This performance measure replaces the 2014 consultation/education process (VLRC)'. The rewell as to more appropriately capture the per	new performa	nce measure has	been amended f	or increased cl	arity, as n its yearly
delivered by VLRC  This performance measure replaces the 2014 consultation/education process (VLRC)'. The rewell as to more appropriately capture the persurvey of schools.	new performa	nce measure has	been amended f	or increased cl	its yearly
delivered by VLRC  This performance measure replaces the 2014 consultation/education process (VLRC)'. The report well as to more appropriately capture the persurvey of schools.  Timeliness  Applications for legal aid processed within 15 days (VLA)  Client satisfaction with timeliness of legal advice provided (VGSO)	per cent	nce measure has he VLRC in delive	been amended f ring education so 95	or increased cle ervices through 95	89.3
delivered by VLRC  This performance measure replaces the 2014 consultation/education process (VLRC)'. The r well as to more appropriately capture the per survey of schools.  Timeliness  Applications for legal aid processed within 15 days (VLA)  Client satisfaction with timeliness	per cent	nce measure has he VLRC in delive  95  85  increased to refi	been amended f ring education so 95	or increased cle ervices through 95	89.3
delivered by VLRC  This performance measure replaces the 2014 consultation/education process (VLRC)'. The report well as to more appropriately capture the persurvey of schools.  Timeliness  Applications for legal aid processed within 15 days (VLA)  Client satisfaction with timeliness of legal advice provided (VGSO) The 2015-16 target for this performance measurements and mediation services conducted within agreed	per cent  per cent	95 Sincreased to refi	been amended fring education so  95  83	or increased clervices through 95 80 proved perform	89.3

100	100		
	100	100	100
			263.8 270.7 264.0 27 ue to a higher than expected carryover of funding

#### **Public Prosecutions**

This output delivers activities relating to Victoria's public prosecutions service. The Office of Public Prosecutions (OPP) provides an independent, effective and efficient prosecutions service on behalf of the Director of Public Prosecutions (DPP). In addition to the prosecution of serious crimes, the OPP also provides professional support to prosecution witnesses and victims of crime involved in its cases.

Quantity					
Judicial Officer sitting days requiring prosecutors	number	9 500- 10 500	9 600	9 500- 10 500	9 421
Number of briefs prepared and hearings attended	number	68 500 <del>-</del> 73 500	71 100	68 500– 73 500	70 254
Number of victim and witness consultations	number	9 000 <del>-</del> 10 000	9 750	9 750- 10 750	9 525

The 2015-16 target for this performance measure has been reduced to reflect improvements in online material and other resources, which are expected to reduce the number of witness consultations required.

Quality					
Guilty outcomes (guilty pleas and	per cent	86	88.5	85	88.7
trial convictions) as a percentage of					
case completions					

The 2015-16 target for this performance measure has been increased to reflect the long-term upward trend in the measure and increased resolution of trials through pleas.

Timeliness					
Proportion of trials listed which did not proceed to adjournment on application of the Crown	per cent	99	99.3	99	99.1
Cost					
Total output cost	\$ million	71.4	68.9	69.6	64.2
The 2015-16 target is higher than the 2014-1	5 target due to	carrvover from 201	4-15.		0 1.2

## **Personal Identity and Individual Rights**

This output group delivers services that safeguard the Victorian community through the provision of services relating to rights and equal opportunity, life event registration, identity protection and advocacy and guardianship for Victorians with a disability or mental illness.

This output group contributes to the Department's objective of protecting individual rights and personal identity.

			2014-15		
Major outputs/deliverables	Unit of	2015-16	expected	2014-15	2013-14
Performance measures	measure	target	outcome	target	actual

#### **Protecting Community Rights**

This output protects community rights through education, engagement, capacity building and actively assisting parties to quickly and effectively resolve disputes through the Victorian Equal Opportunity and Human Rights Commission (VEOHRC), protecting the rights, interests and dignity of people with disabilities or mental illness through the Office of the Public Advocate (OPA), and providing for the registration of significant life events and protection of personal identity by the Victorian Registry of Births, Deaths and Marriages (BDM).

Quantity					
Complaint files received and handled by VEOHRC	number	1 050 <del>-</del> 1 200	1 060	1 050- 1 200	1 053
Education and consultancy sessions delivered by VEOHRC	number	450-500	nm	nm	nm

This performance measure replaces the 2014-15 performance measure 'Community education/training programs, services and events delivered by VEOHRC' (Victorian Equal Opportunity and Human Rights Commission). The new measure provides a broader coverage of the education services delivered by VEOHRC by capturing both open enrolment services and direct client work. The new performance measure is a more accurate reflection of VEOHRC's work.

Enquiries made by the community to VEOHRC for information and advice	number	8 500- 9 000	8 800	8 500– 9 000	9 157
People assisted through Public Advocate advice and education activities	number	21 500	nm	nm	nm

This new performance measure for 2015-16 has been introduced to provide a broader reporting coverage of services provided by the OPA.

•					
Proportion of finalised complaint	per cent	35	35	35	36.2
files resolved through dispute					
resolution (VEOHRC)					
Public Advocate auspiced volunteer	number	7 500	nm	nm	nm
interventions for people with a					
disability					

This new performance measure for 2015-16 has been introduced to provide a broader reporting coverage of services provided by the OPA.

Major outputs/deliverables Performance measures	Unit of measure	2015-16 target	2014-15 expected outcome	2014-15 target	2013-14 actual
Public Advocate protective interventions for people with a disability	number	2 510	2 510	2 510	2 480
Quality					
Births, deaths and marriages registration transaction accuracy rate  This performance measure renames the 2014 transaction error rate' for increased clarity. 1	per cent 4-15 performan	99  nce measure 'Birth	99 as, deaths and m	99 arriages regist	99
but has been inverted as it is more transpare error.	nt to report on	an improvement	in accuracy rath	er than a reduc	ction in
Customer satisfaction rating: Community education/training programs, services and events delivered by VEOHRC	per cent	85	85	85	82.3
Customer satisfaction rating: Dispute resolution services delivered by VEOHRC	per cent	85	nm	nm	nm
This new performance measure for 2015-16 h provided by VEOHRC.	as been introd	luced to provide a	broader reporti	ng coverage of	services
Timeliness  Average number of days a	number	20	nm	nm	nm
protective intervention required by VCAT is held on a wait list prior to being allocated to a delegated officer by the Public Advocate  This new performance measure for 2015-16 h provided by OPA.	as been introdu	uced to provide a	broader reportir	ng coverage of	services
Complete applications for birth, death and marriage certificates processed within five days of receipt	per cent	95	95	90	97.1
This performance measures renames the 2014 marriage certificates'. The new measure report for increased clarity.  The 2014-15 expected outcome is higher than 2015-16 target has been increased to reflect to	rts on the same the 2014-15 ta	e activity as the pr arget due to contin	evious measure	but has been a	mended
VEOHRC complaints finalised within six months	per cent	85	85	85	82.3
This performance measure renames the 2014- timeframe'. The new measure reports on the s increased clarity.	15 performanc ame activity as	e measure 'VEOH s the previous med	RC complaints fi asure but has be	nalised within o en amended fo	agreed r

Major outputs/deliverables	Unit of	2015-16	2014-15 expected	2014-15	2013-14
Performance measures	measure	target	outcome	target	actual
Cost					
Total output cost	\$ million	32.9	35.7	34.1	34.5
The 2015-16 target is lower than the 20 delivery areas.	014-15 target due to e	efficiencies and s	avings achieved	in corporate n	on service

# **Enforcing Managing Correctional Orders**

This output group relates to the management of the State's correctional system. It contributes to the Department's objective of promoting community safety through effective management of prisoners and offenders and provision of opportunities for rehabilitation and reparation.

			2014-15		
Major outputs/deliverables	Unit of	2015-16	expected	2014-15	2013-14
Performance measures	measure	target	outcome	target	actual

# **Community Based Offender Supervision**

This output relates to the effective supervision of offenders in the community, including ensuring compliance with orders of the court and Adult Parole Board, engagement in programs to reduce reoffending and reparation to the community.

Quantity					
Average daily offenders with reparation orders	number	2 635	nm	nm	nn
This new performance measure for 2015-16 reparation (unsupervised community work)	has been introa orders.	luced to reflect the	agreed funde	d level for offend	ers with
Average daily offenders with	number	8 745	7 147	6 498	6 012
supervised court orders					
This performance measure is a disaggregatic community based supervision'. The disaggre in place from 2015-16, whereby parolees with The higher 2015-16 target is based on project abolition of suspended sentences.	gation provides Il be managed se	more clarity and al eparately from offe	so reflects ne nders with su	w funding arrang pervised court or	iements ders.
Average daily prisoners on parole  This performance measure is a disaggregatic community based supervision'. The disaggre in place from 2015-16, whereby parolees will the lower 2015-16 target reflects the ongoin	gation provides I be managed se Ig impact of refo	more clarity and als eparately from offer orms to the parole s	so reflects new nders with sup wstem on the	w funding arrang pervised court or number of prisor	under ements ders.
This performance measure is a disaggregation community based supervision'. The disaggre	on of the 2014-1 gation provides I be managed se g impact of refo	5 performance med more clarity and als eparately from offer orms to the parole s	isure 'Averag so reflects new nders with sup ystem on the	e daily offenders w funding arrang pervised court ord number of prison	ements ders.
This performance measure is a disaggregation community based supervision. The disaggre in place from 2015-16, whereby parolees will the lower 2015-16 target reflects the ongoin	on of the 2014-1 gation provides I be managed se g impact of refo ance monitoring number	5 performance med more clarity and als eparately from offer orms to the parole s	isure 'Averag so reflects new nders with sup ystem on the	e daily offenders w funding arrang pervised court ord number of prison	under ements ders. ners
This performance measure is a disaggregation community based supervision'. The disaggregation in place from 2015-16, whereby parolees will the lower 2015-16 target reflects the ongoing being granted parole, and a stronger compliance.	on of the 2014-1 gation provides I be managed se g impact of refo ance monitoring number (000)	5 performance med more clarity and also eparately from offer orms to the parole s a approach to this m	issure 'Averag so reflects new inders with sup ystem on the anagement of 720	e daily offenders w funding arrang pervised court ord number of prisor of this group.	under ements ders. ners 660.4
This performance measure is a disaggregatic community based supervision'. The disaggre in place from 2015-16, whereby parolees will the lower 2015-16 target reflects the ongoin being granted parole, and a stronger complic	on of the 2014-1 gation provides I be managed se g impact of refo ance monitoring  number (000) ted growth in co	5 performance med more clarity and all eparately from offer orms to the parole s a approach to this m 780–880	isure 'Averag so reflects new inders with sup ystem on the anagement o 720 rs performed	e daily offenders w funding arrang pervised court ord number of prisor of this group.	under ements ders. ners 660.4
This performance measure is a disaggregatic community based supervision'. The disaggre in place from 2015-16, whereby parolees wil The lower 2015-16 target reflects the ongoin being granted parole, and a stronger complic	on of the 2014-1 gation provides I be managed se g impact of refo ance monitoring  number (000) ted growth in co	5 performance med more clarity and all eparately from offer orms to the parole s a approach to this m 780–880	isure 'Averag so reflects new inders with sup ystem on the anagement o 720 rs performed	e daily offenders w funding arrang pervised court ord number of prisor of this group.	under ements ders. ners 660.4
This performance measure is a disaggregatic community based supervision'. The disaggre in place from 2015-16, whereby parolees will the lower 2015-16 target reflects the ongoin being granted parole, and a stronger complic	on of the 2014-1 gation provides I be managed se g impact of refo ance monitoring  number (000) ted growth in co	5 performance med more clarity and all eparately from offer orms to the parole s a approach to this m 780–880	isure 'Averag so reflects new inders with sup ystem on the anagement o 720 rs performed	e daily offenders w funding arrang pervised court ord number of prisor of this group.	under ements ders. ners 660.4
This performance measure is a disaggregatic community based supervision'. The disaggre in place from 2015-16, whereby parolees wil The lower 2015-16 target reflects the ongoin being granted parole, and a stronger complic Community-work hours performed  The higher 2015-16 target is based on project in offender numbers.  This performance measure includes graffitive Quality	on of the 2014-1 gation provides I be managed se g impact of refo ance monitoring  number (000) ted growth in co	5 performance med more clarity and all eparately from offer orms to the parole s a approach to this m 780–880 ommunity work how the Graffiti Removal	issure 'Average so reflects new inders with sup- ystem on the ianagement of 720  rs performed  Program.	e daily offenders w funding arrang pervised court ore number of prisor of this group. 650—750  as a result of an	under ements ders. ners 660.4 increase
This performance measure is a disaggregatic community based supervision'. The disaggre in place from 2015-16, whereby parolees will the lower 2015-16 target reflects the ongoin being granted parole, and a stronger complication of the higher 2015-16 target is based on project in offender numbers.  This performance measure includes graffiting Quality  Rate of return to corrective services	on of the 2014-1 gation provides I be managed se gg impact of refo ance monitoring  number (000) teed growth in co	5 performance med more clarity and alseparately from offer orms to the parole so approach to this m 780–880 community work how the Graffiti Removal	issure 'Average so reflects new inders with sup yestem on the annagement of 720  rs performed Program.	e daily offenders w funding arrang pervised court ord number of prisor of this group. 650-750 as a result of an	under ements ders. hers 660.4 increase 20.8

Major outputs/deliverables Performance measures	Unit of measure	2015-16 target	2014-15 expected outcome	2014-15 target	2013-14 actual
Successful completion of parole orders	per cent	55–60	56.5	60–65	54.5

This performance measure is a disaggregation of the 2014-15 performance measure 'Offenders with a supervised order that has been successfully completed'. The disaggregation provides more clarity by separating the successful completion of parole orders from supervised court orders and also reflects new funding arrangements in place from 2015-16.

The 2014-15 expected outcome is below the 2014-15 target due to impact of reforms to the parole system. The 2015-16 target has been amended to reflect the ongoing implementation of these reforms, including a stronger compliance monitoring approach for this high risk group of offenders.

Successful completion of reparation per cent 70–75 73.5 61 72.7 orders

This performance measure renames the 2014-15 performance measure 'Offenders with an unsupervised order that has been successfully completed'. The new measure reports on the same activity as the previous measure but has been amended for increased clarity and consistency of language across the performance measures.

The 2014-15 expected outcome is higher than the 2014-15 target due to a focus on the completion of community work hours by Community Correctional Services. The 2015-16 target has been increased to reflect this and has been changed to a range to align with the measures for supervised court orders and parole orders.

Successful completion of per cent 60–65 60.1 60–65 62.7 supervised court orders

This performance measure is a disaggregation of the 2014-15 performance measure 'Offenders with a supervised order that has been successfully completed'. The disaggregation provides more clarity by separating the successful completion of parole orders from supervised court orders and also reflects new funding arrangements in place from 2015-16.

Cost Total output cost	\$ million	165.7	141.0	153.3	114.2
Offenders with a treatment or personal development program condition who have been appropriately referred to a program within set timelines	per cent	95	96.7	95	97
Timeliness					

The 2014-15 expected outcome is lower than the 2014-15 target, reflecting the transfer of funding to the Prisoner Supervision and Support output relating to parole reform.

The higher 2015-16 target includes new funding for expanding community corrections services to meet demand.

### **Prisoner Supervision and Support**

This output relates to the safe, secure and humane containment of prisoners as well as the delivery of programs and effective case management to engage prisoners in positive behavioural change.

Quantity

Average daily prison utilisation rate per cent 90–95 91 90-97 96.8 of total prison capacity

The 2015-16 target has been amended to provide a narrower accepted range for prison utilisation, which represents the acceptable range for efficient and effective operation of the prison system. This target is consistent with the target used prior to 2014-15.

Major outputs/deliverables	Unit of	2015-16	2014-15 expected	2014-15	2013-14
Performance measures	measure	target	outcome	target	actua
Total annual daily average number of prisoners  The 2015-16 target has been increased to re-	number flect the fundina	6 915- 7 300	6 480	6 480– 6 985	5 800
Quality		•			<del></del>
Proportion of benchmark measures in prison services agreement achieved	per cent	90	85	90	83.7
The expected outcome for 2014-15 is lower t prisoner numbers and expansion of prison ca	han the 2014-15 pacity.	target due to th	ne continuing im	pact of the incr	ease in
Proportion of eligible prisoners in employment  The 2015-16 target has been increased due to	per cent	85	87.5	>74.4	88.1
the national average for 2013-14 based on the	ne latest Product	ivity Commissio	g above the pre 1 Report.	vious target, w	hich was
Rate of prisoner participation in education	per cent	34	34.5	>33.1	33.4
The 2015-16 target has been increased due to the national average for 2013-14 based on th	o Victoria consist ne latest Producti	ently performin ivity Commission	g above the prev n Report.	vious target, wi	hich was
Rate of return to prison within two years	per cent	45	45	<40.3	39.5
The expected outcome for 2014-15 is higher t practice related to parole.	han the 2014-15	target due to ti	ne impact of cha	nges to policy (	and
The 2015-16 target has been revised to reflec abolition of suspended sentences in Victoria.	t contemporary i	trends and pract	ice driven by pa	role reforms ar	nd the
Cost					
Total output cost  The 2014-15 expected outcome is lower than	\$ million	1 056.0	900.0	942.1	732.2

The higher 2015-16 target reflects new and existing prison expansion projects announced in the current and previous

Source: Department of Justice and Regulation

budgets.

# **Supporting the State's Fire and Emergency Services**

This output group supports the delivery of a coordinated, all hazards approach to emergency management, focusing on risk mitigation and active partnership with the Victorian community.

This output group contributes to the Department's objective of minimising injury and property loss through a coordinated and integrated emergency response.

			2014-15		
Major outputs/deliverables	Unit of	2015-16	expected	2014-15	2013-14
Performance measures	measure	target	outcome	target	actual

#### **Emergency Management Capability**

This output provides for the management of emergencies by developing and adopting emergency prevention and mitigation strategies, providing fire suppression and road crash rescue services and supporting local government and communities in disaster mitigation and recovery.

Key components of this output reduce the level of risk to the community of emergencies occurring and the adverse effects of emergency events, such as death and injury rates.

Quantity	and second control				
Permanent operational staff	number	2 991	2 876	2 833	2 787.3
Permanent support staff	number	1 385	1 356	1 385	1 447.3
Volunteers – Operational	number	43 000– 44 000	41 409	43 000– 44 000	41 557
Volunteers – Support	number	18 000- 19 000	20 100	18 000- 19 000	20 191.8

The 2014-15 expected outcome is higher than the 2014-15 target due to fluctuations inherent to volunteer numbers caused by seasonal activities, age demographics and other demand drivers.

Quality					
Level 3 Incident Controller trained staff and volunteers	number	129	155	129	147

The 2014-15 expected outcome is higher than the 2014-15 target due to the incident management team training program project successfully qualifying more than the minimum number of people required.

Road crash rescue accredited brigades/units	number	130	130	130	130
Structural fire confined to room of origin	per cent	80	79.6	80	81.8

This performance measure calculates structural fires confined to room of origin for metropolitan and medium urban areas of Victoria only.

Timeliness					
Emergency response times meeting	per cent	90	93.9	90	93.5
benchmarks – emergency medical					
response					

Major outputs/deliverables Performance measures	Unit of measure	2015-16 target	2014-15 expected outcome	2014-15 target	2013-14 actual
Emergency response times meeting benchmarks – road accident rescue response	per cent	90	89.4	90	91
Emergency response times meeting benchmarks – structural fires	per cent	90	89.2	90	88.3

This performance measure calculates response times to structure fires in metropolitan, urban and rural areas of Victoria from 2014-15 onwards. The 2013-14 actual does not include rural areas. For comparative purposes, if it were incorporated it would yield a result of 88 per cent.

Cost				
Total output cost	\$ million 955.4 <sup>(a)</sup>	947.8	933.1	956.8

(a) This includes funding to commence the recruitment of 450 career firefighters.

The 2014-15 expected outcome is higher than the 2014-15 target due to accelerated amortisation for the location based emergency warnings systems which have a life span between 2–7 years.

### **Industry Regulation and Support**

This output group delivers activities relating to regulating the gambling and liquor industries, harm minimisation, and support and development of the racing industry. This output group also promotes the empowerment of consumers and businesses to know their rights and responsibilities to promote a well-functioning market economy through regulation and support to consumers and businesses. There is a specific focus on the needs of vulnerable and disadvantaged consumers.

This output group contributes to the Department's objective to promote responsible industry behaviour and an informed community through effective regulation, education, monitoring and enforcement.

			2014-15		
Major outputs/deliverables	Unit of	2015-16	expected	2014-15	2013-14
Performance measures	measure	target	outcome	target	actual

## Gambling and Liquor Regulation and Racing Industry Development

This output provides for monitoring and regulation of gambling and liquor activities in Victoria. It also provides leadership and strategic policy advice to the Minister for Liquor and Gaming Regulation and the Minister for Racing on the regulation of the gambling, liquor and racing industries, problem gambling and harm minimisation in relation to liquor and gambling, as well as development support for the racing industry.

Quantity					
Liquor and gambling approvals,	number	46 000	46 000	43 000	46 574
licence, permit applications and					
variations determined by VCGLR					

This performance measure renames the 2014-15 performance measure 'Liquor and gambling licensing activities (VCGLR)' (Victorian Commission for Gambling and Liquor Regulation). The new measure reports on the same activity as the previous measure but has been amended for increased clarity.

The 2014-15 expected outcome is higher than the 2014-15 target due to a greater number of applications than anticipated. The 2015-16 target has been revised upward accordingly.

Liquor and gambling information and advice (VCGLR)	number	128 000	128 000	128 000	131 620
Liquor and gambling inspections completed by the VCGLR – metropolitan	number	11 400	nm	nm	·nm

This performance measure replaces the 2014-15 performance measure 'Liquor and gambling compliance activities (VCGLR'). The new performance measures reflect VCGLR's enhanced focus on conducting regional and metropolitan inspections as a key aspect of VCGLR's enforcement activities. The new performance measures also provide more clarity and transparency regarding the nature of compliance activities conducted.

Liquor and gambling inspections	number	1 600	nm	nm	nm
completed by the VCGLR – regional					

This performance measure replaces the 2014-15 performance measure 'Liquor and gambling compliance activities (VCGLR'). The new performance measures reflect VCGLR's enhanced focus on conducting regional and metropolitan inspections as a key aspect of VCGLR's enforcement activities. The new performance measures also provide more clarity and transparency regarding the nature of compliance activities conducted.

Major outputs/deliverables Performance measures	Unit of measure	2015-16 target	2014-15 expected outcome	2014-15 target	2013-14 actual
Office of Liquor, Gaming and Racing briefings processed	number	700	700	700	715
Operations with co-regulators to identify licensees supplying alcohol to minors or persons who are intoxicated	number	20	nm	nm	nm

This new performance measure for 2015-16 has been introduced to provide a broader reporting coverage of services provided by the VCGLR. This measure reports on operations with co-regulators aimed at preventing and identifying risk and harmful activities by identifying licensees who are supplying alcohol to minors and to persons who are intoxicated.

Racing industry development initiatives delivered by the

number

Victorian Racing Industry Fund This performance measure renames the 2014-15 performance measure 'Racing industry development initiatives delivered' for increased clarity. Initiatives relate to commitments made in the Government's Plan to Keep Victorian Racing Strong as follows:

- (1) support for jockeys;
- support for trainers;
- racing infrastructure and training facilities, particularly in regional areas; (3)
- Raceday Attraction Program;
- promotion of Victoria's breeding and sales industries;
- animal welfare initiatives, including the Greyhound Adoption Program; and
- integrity assurance, including drug testing.

Racing matters processed (including licences, permits and grant applications)

number

274

274 274

288

This performance measure renames the 2014-15 performance measure 'Racing matters processed (including licences, permits, appeals, registrations and grant applications).' The measure reports on the same activity as the previous measure but the description has been amended for increased clarity as the responsibility for racing appeals has been  $transferred\ to\ the\ Victorian\ Civil\ and\ Administrative\ Tribunal\ and\ responsibility\ for\ bookmaker\ registration\ to\ the$ VCGLR.

Quality		1			
Liquor and gambling licensing client satisfaction (VCGLR)	per cent	80	80	80	84
Timeliness					
Calls to VCGLR client services answered within 60 seconds	per cent	96	96	96	98.4

This performance measure renames the 2014-15 performance measure 'Liquor and gambling information and advice responsiveness (VCGLR)'. The new measure reports on the same activity as the previous measure but has been amended for increased clarity.

Gamblers Help Service clients who	per cent	98	100	98	100
receive a service within five days of referral					

Major outputs/deliverables Performance measures	Unit of measure	2015-16 target	2014-15 expected outcome	2014-15 target	2013-14 actual
Liquor and gambling approvals, licence, permit applications and variations completed within set time (VCGLR)	per cent	80	nm	nm	nm

This performance measure replaces the 2014-15 performance measure 'Liquor and gambling compliance inspection outcomes provided within set timeframes (VCGLR)'. The new performance measure has been amended for increased clarity and to provide a broader reporting coverage of key services provided by the VCGLR. The set times vary depending on the licensing activity as follows:

- venue operator's licence 115 days;
- minor gaming permit five days;
- gaming industry employee and casino employee licence 11 days;
- declaration as community or charitable organisation 21 days;
- application for permanent liquor licence 77 days; and
- application for a BYO permit 46 days.

Cost

Total output cost

court actions

\$ million

127.5

119.1

115.9

100.9

The higher 2015-16 target is mainly due to the re-phasing of funding to align with the expected timing of racing infrastructure grants.

#### **Promoting and Protecting Consumer Interests**

This output upholds a fair and competitive Victorian marketplace. As Victoria's consumer regulator, Consumer Affairs Victoria (CAV) works to ensure that the market works effectively by detecting and addressing non-compliance with the law. The output provides for informing consumers and businesses about their rights and responsibilities under the law, engaging with business to ensure compliance, registration and occupational licensing for individuals and organisations and regulation of the residential tenancies market.

Quantity					
Compliance activities, from	number	9 600	11 800	12 000	10 588
compliance assistance through to					

The 2015-16 target is lower than the 2014-15 target due to a redirection of resources from compliance assistance and education to compliance inspections and enforcement activities, which are more resource intensive. This supports CAV's focus on being an efficient and effective regulator, and ensuring that businesses comply with consumer laws.

Information and advice provided to number consumers, tenants and businesses: through other services including written correspondence, face to face and dispute assistance

This performance measure renames the 2014-15 performance measure: Information and advice provided:

through other services including written correspondence, face to face and dispute assistance.

The new measure reports on the same activities as the previous measure but has been renamed for increased clarity.

The 2015-16 target for this performance measure is lower than the 2014-15 target due to an increased focus on directing contacts to the CAV's website rather than the call centre.

Major outputs/deliverables Performance measures	Unit of measure	2015-16 target	2014-15 expected outcome	2014-15 target	2013-14 actual
Information and advice provided to consumers, tenants and businesses: through telephone service  This performance measure renames the 2014 Information and advice provided:  • through telephone service  The new measures reports on the same active  The 2015-16 target for this performance measures reports to the CAV's which the content to the content to the CAV's which the content to the c	4-15 performai ities as the pre asure is lower t	346 500  nce measure.  vious measure but han the 2014-15 t	359 000	375 000	390 349
Transactions undertaken: Residential Tenancies Bonds Authority (RTBA) transactions The 2015-16 target for 'Transactions underta than the 2014-15 target due to an anticipated outcome.	number	433 500	436 000  Authority (RTBA	448 000  I) transactions' the 2014-15 e	419 135 is lower
Transactions undertaken: registration and licensing transactions The 2014-15 expected outcome for 'Transacti than the 2014-15 target due to a higher than	number	69 500	73 500	69 500 actions' is sligh	67 520
Quality	expected name	oci oj registration	3 ti diisuctions.		
Rate of compliance with key customer laws  This performance measure replaces the 2014-in order to reflect CAV's focus on ensuring bus put at risk.	per cent 15 performanc sinesses are con	<b>95</b> The measure 'Custo' The materian suith key compliant with key com	nm mer satisfaction onsumer laws so	nm with services pothat consume	nm provided' ers are not
Timeliness					·
Regulatory functions delivered within agreed timeframes  This performance measure replaces the 2014-order to reflect CAV's focus on delivering on its reports on the percentage of registration and	s regulatory fui	nctions efficiently	and effectively.	The new measi	nm frames' in ure
Cost	-				
Total output cost  The higher 2015-16 target is due to a carry-oven	\$ million er of funding fr	<b>125.0</b> rom 2014-15.	125.7	123.4	80.8