

**IN THE MATTER OF THE ROYAL COMMISSION  
INTO FAMILY VIOLENCE**

**ATTACHMENT AS-11 TO STATEMENT OF ANGELA MAREE SINGH**

Date of document: 16 July 2015  
Filed on behalf of: State of Victoria  
Prepared by:  
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This is the attachment marked '**AS-11**' produced and shown to **ANGELA MAREE SINGH** at the time of signing her Statement on 16 July 2015.

Before me: ..

  
  
An Australian Legal Practitioner within  
the meaning of the Legal Profession Uniform Law (Victoria)

Attachment AS-11

## 23<sup>rd</sup> INDIGENOUS FAMILY VIOLENCE PARTNERSHIP FORUM

### MID TERM EVALUATION – 10 YEAR PLAN

<b>Meeting Date:</b>	8 - 9 October 2014
<b>Agenda Item:</b>	Item 13. Mid-term Evaluation – 10 Year Plan
<b>Agency:</b>	Office of Aboriginal Affairs Victoria

<b>Action Type:</b>	<b>For Discussion</b>
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#### Purpose

1. To provide the Forum with an opportunity to meet the successful tenderers and provide input into the approach for progressing the mid-term evaluation of the Indigenous Family Violence 10 Year Plan.

#### Background

2. The mid-term evaluation of the 10 Year Plan provides an opportunity to review achievements and the effectiveness of implementation strategies, as well as to identify opportunities to improve the delivery of the Plan going forward.
3. The key evaluation questions were provided for discussion at the last Partnership Forum (see [Attachment](#)). These formed the basis of the Request for Quotation (RFQ) provided to experienced firms to tender for the evaluation project.
4. The RFQ period ran from 5 June 2014 to 26 June 2014. An evaluation committee comprising DPC (OAAV) and DHS officials and two IFV Regional Action Group Chairs considered the RFQs received and participated in interviews with each tenderer.
5. Consistent with the Evaluation Committee's recommendation PricewaterhouseCooper's Indigenous Consulting has been appointed as the preferred tenderer.

#### Critical issues for Discussion

6. The final report arising from the evaluation is expected to address:
  - Overall progress under the 10 Year Plan;
  - Achievement of desired outcomes;
  - The effectiveness of governance structures;
  - Outstanding risks;
  - Clear recommendations to support the effective delivery of the Plan over the next 5 years; and
  - Options for statewide and regional targets and other improved performance measures.
7. The successful contractor will attend the 23<sup>rd</sup> Indigenous Family Violence Partnership Forum to present the proposed methodology and options to consider for the key stakeholder consultation phase.

**Recommendation**

8. That the Forum provides feedback on the mid-term evaluation of the Indigenous Family Violence 10 Year Plan.

**Contact:**

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**Attachment**

## IFV 10 Year Plan: Key Evaluation Questions

This evaluation is asked to respond to the following overarching questions:

1. What progress has been made in implementing the specific commitments in the 10 Year Plan and have these been effective in achieving intended impacts?
2. Has delivery of the 10 Year Plan as a whole contributed to creating a safer Victoria for all Aboriginal families and communities and achieving improvements against the 10 Year Plan's strategic objectives?
3. What opportunities exist to improve the effectiveness and efficiency of implementation processes over the remaining 5 years of the 10 Year Plan?
4. What are the benefits and lessons of the 'community led implementation model' expressed through the Regional Action Group Model, outcomes delivered and potential for improvements?
5. How effective is the Partnership Forum in guiding the delivery the 10 Year Plan and what are the opportunities to improve its effectiveness and efficiency?
6. How effective are the Community Initiatives Funded projects in supporting the objectives in the 10 Year Plan, including influencing regional responses and priorities.
7. Are existing performance measures sufficient and what are the options for regional and statewide targets.

Sub-questions to assist with these considerations are outlined below.

**a) Overall:**

- How has the implementation of the 10 Year Plan contributed to a safer future for Aboriginal families and communities?
- Have the "expectations" of stakeholders as outlined in the Values in the 10 Year Plan been met? If so, how?
- What evidence is there that the actions in the 10 Year Plan has improved short term, intermediate and long term outcomes?
- What other outcomes are the implementation initiatives have contributed to?
- How can we improve on current activities to strengthen the IFVS and 10 Year Plan?

**b) Achievement of outcomes:**

- What evidence is there to suggest improved family violence related service responses and outcomes, at a regional and/or statewide level?
- What can be done to improve the evidence bases and inform future initiatives that contribute to improved family violence outcomes?
- How can departmental partnerships with all stakeholders be strengthened based on what is working?
- What is the evidence/feedback/perception of Aboriginal communities in relation to the implementation of the Plan and contribution to improved outcomes?
- What is the degree and nature of community participation in delivery of initiatives under the 10 Year Plan, including capacity building?

**c) Effectiveness:**

- How aligned are the priorities of relevant departments and agencies with the 10 Year Plan?
- What is the impact of the 10 Year Plan on relationships between Aboriginal people and family violence agencies?
- What are the strengths of the governance arrangements and management practices to deliver the 10 Year Plan and can these be improved?
- Is the Regional Action Group structure equally effective across all locations? If not, identify the factors/barriers to success.
- What improvements could be made to increase the effectiveness of current activities, specific initiatives, actions in specific locations and as a whole?

**d) Delivery and Efficiency:**

- Have the 10 Year Plan's objectives been delivered within scope, budget, within the expected timeframe and in line with appropriate governance and risk management practices?
- Have departments demonstrated best practice in delivering desired initiatives?
- What would improve delivery and efficiency?

**e) Risk:**

- What are the key risks in realising delivery of the 10 Year Plan going forward?
- What would be the impact of reorienting or ceasing any of the initiatives under the 10 Year Plan (for example, service impact, community outcomes) and what strategies have been identified to minimise unacceptable negative impacts?